

Economic Development in the Greater Montréal Area

OVERVIEW OF MONTRÉAL INTERNATIONAL

Coordinating Economic Development in the Toronto Region: Challenges and Opportunities

June 19, 2012





MONTRÉAL METROPOLITAN COMMUNITY (MMC)



- Created in 2001 by the province of Québec, the Montréal Metropolitan
 Community (MMC) is a planning, coordinating and funding body serving 82 municipalities
- The MMC has jurisdiction in these following fields:
 - √ economic development
 - ✓ land planning
 - ✓ arts and culture promotion
 - ✓ social and affordable housing
 - √ facilities, infrastructure, services and activities of metropolitan importance
 - ✓ public transit and metropolitan arterial road network
 - √ waste management planning
 - ✓ air quality
 - ✓ wastewater
- The MMC has the jurisdiction to draft and adopt a metropolitan plan to address major economic development issues

MMC ECONOMIC DEVELOPMENT STAKEHOLDERS



- 32 local development corporations covering 82 cities
- Montréal International signed agreements with most of them to visit foreign affiliates













VAUDREUIL-SQULANGES































METROPOLITAN ECONOMIC GOVERNANCE

Montréal Metropolitan Community



Inbound Development

Local Development















FDI ATTRACTION CLUSTER STRATEGIES





Life Sciences and Health Technologies





Information and Communication Technologies





Aerospace





Clean Technologies



MONTRÉAL INTERNATIONAL AND CLUSTER FINANCING

Business plan

- Growth objectives
- 3-year action plan
- Value-added projects
- Financial needs
- Performance indicators
- Governance
- Consensus

Multi-party financing formula

- 3 government levels and private sector

THE ACT OF THE MMC



ECONOMIC DEVELOPMENT

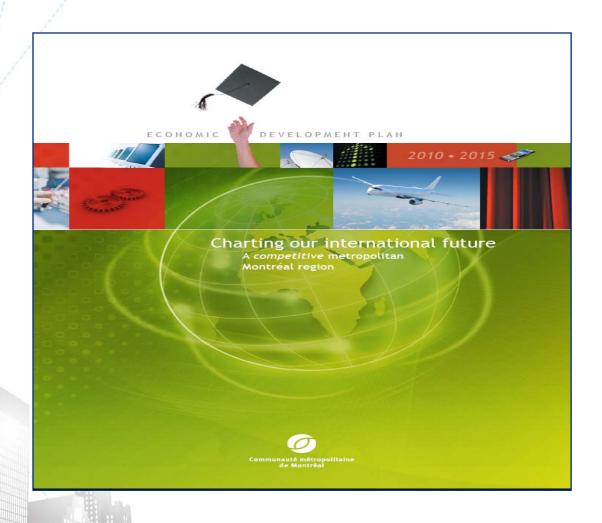
150. The Community **must have a general economic development plan** for its territory.

151. The Community has exclusive jurisdiction to promote its territory internationally so as to stimulate and attract economic growth and diversification.

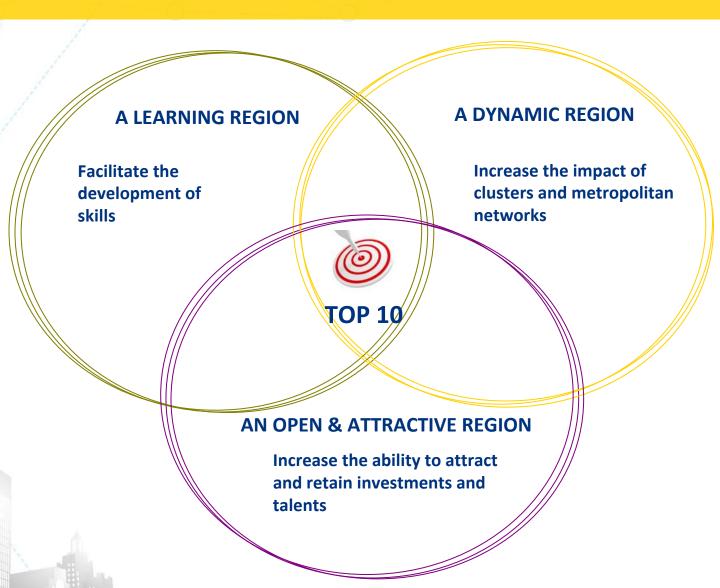
The Community may, on the conditions it determines, **entrust to an existing body** or to a body it sets up for that purpose the exercise of all or part of the jurisdiction assigned to it by this section. The Community shall, on the condition it determines, grant the agency the sums required to exercise that jurisdiction.

Local municipalities whose territory is situated within the territory of the Community lose their jurisdiction to promote their territory internationally as soon as the Community exercises the jurisdiction provided for in this section.

GREATER MONTRÉAL 2010-2015 ECONOMIC DEVELOPMENT STRATEGY



GREATER MONTRÉAL 2010-2015 ECONOMIC DEVELOPMENT STRATEGY



GREATER MONTRÉAL 2010-2015 ECONOMIC DEVELOPMENT STRATEGY



A NEW WEB SITE FOR GREATER MONTRÉAL CLUSTERS



GREATER MONTRÉAL FDI AND **TALENT ATTRACTION PLANS**

FDI Plan





Plan directeur de l'investissement direct étranger du Grand Montréal 2011-2015

Communauté métropolitaine de Montréal

Le 2 juin 2011



TROUVER l'équilibre GAGNER en performance

Talent Attraction

Plan



Raymond Chabot Grant Thornton

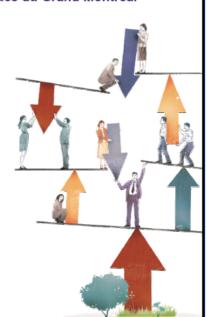


Plan directeur de l'attraction et de l'accueil des talents stratégiques du Grand Montréal 2011-2015

Communauté métropolitaine de Montréal

Le 28 octobre 2011

TROUVER l'équilibre GAGNER en performance





OUR MANDATES

ATTRACT, RETAIN AND EXPAND FDI

AREAS: United States and Europe

APPROACHES: Sector and geography

NETWORKS: Business, financial and government

PARTNERSHIPS: Municipalities, economic development

corporations

ATTRACT, RETAIN AND EXPAND FDI

Priority sectors







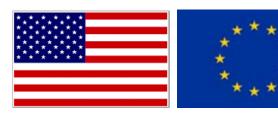








Priority territories



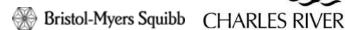
For all the other sectors and territories: reactive/ opportunistic

LIFE SCIENCES **AND HEALTH TECHNOLOGIES**

- 43,000 jobs in 620 organizations, including 150 public and university research organizations
- Close to 140 foreign subsidiaries offices
- Greater Montréal is one of the only places in the world where the drug development process can be carried out from start to finish



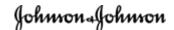


























INFORMATION AND COMMUNICATIONS TECHNOLOGIES (ICT)



- 120,000 jobs in 5,000 companies
- 70% of all ICT jobs in Québec
- A global platform for developing video games, applications, and content for the Web and the next generation of mobile devices
- Globally recognized leadership and expertise in animation and digital special effects software, as well as digital games

























AEROSPACE

- 55% of all Canadian aerospace production and 50% of the Canadian aerospace workforce
- 70% of all Canadian aerospace R&D spending
- 98% of Québec's aerospace activity
- 42,000 jobs and 235 companies
- \$12 billion in sales

































CLEAN TECHNOLOGIES

- Over 400 innovative companies in Québec in :
 - energy (34%)
 - water (16%)
 - waste (16%)
 - air (13%)
 - land (13%) and
 - other technologies (10%)
- 200 research organizations and university chairs

ēcotech Quēbec







Phostech Lithium





2011 RESULTS

ATTRACTION OF FOREIGN INVESTMENTS

\$668 M

of foreign direct investments

28

projects

2,351

jobs created or maintained







Square Enix Group

opens a new studio and creates 250 jobs

- "Very few cities have such highly developed support structures to help companies like ours to develop and recruit strategic talent."
- Stéphane D'Astous, General Manager, Eidos Montréal



Ministère
du Développement
économique,
de l'Innovation
et de l'Exportation

Québec





doubles its staff and triples its office space

" MI developed for us an extremely elaborate strategy to enable us to achieve our objectives as quickly as possible. "

- Shibl Mourad, Montréal Site Director









LATecis

chooses Laval to establish in North America

"MI strives to get the most out of our networking by sharing with us its extensive knowledge of the many actors in the aerospace cluster of Greater Montréal."

- Éric Giguère, General Manager, LATecis Montréal



du Développement économique, de l'Innovation et de l'Exportation





Assystem

is planning to triple its staff

" MI immediately helped us with strategic and operational matters from the beginning. One other major value added is its knowledge of the industry."

- Michel Ohayon, Country Manager, Assystem Canada











"I was impressed with how quickly the parties concerned took action."

- Dr Louis-Philippe Amiot, Vice President and CEO, Zimmer CAS



Québec 4 4



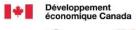


Technidata Canada

to serve the Americas from Greater Montréal

"I am certain that we will be calling on MI again to help us meet our staffing needs."

- Jacquelin Paré, Executive Vice President and General Manager, Technidata Canada



Canada Economic Development



Ministère du Développement économique, de l'Innovation et de l'Exportation









invests \$176 M in Boucherville

"I can say that MI's assistance was invaluable. They guided us through all the steps we had to take. They were remarkably effective."

- Jean-Luc Montfort, General Manager, BatHium











OUR MANDATES

ATTRACT, WELCOME AND RETAIN FOREIGN TALENT

- Assistance in recruiting foreign talent
- Hiring advice
- Help in obtaining official documents
- Support for spouses
- Promotion of permanent residency

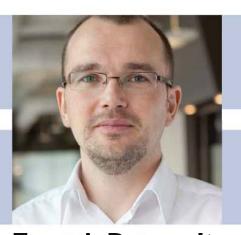
TEMPORARY PERMITS

743 applications

229 companies helped

Total wage bill of

\$44 M



Franck Dervault
Section Chief,
Structure Computations
Bombardier Aerospace



Paulo Magalhaes
Private banker
RBC Wealth Management

PERMANENT RESIDENCY

1144 applications

567 companies helped



Saurabh Dawra Manager, Technical Solutions Ericsson



May Choueib Researcher Université de Montréal

Total wage bill of

\$65 M



2010-2011 RESULTS TALENT ATTRACTION

4 RECRUITING MISSIONS

- 2,700 interviewed candidates
- 600 selected for a second interview
- 50 specialized workers hired to date



PARTICIPATING COMPANIES













































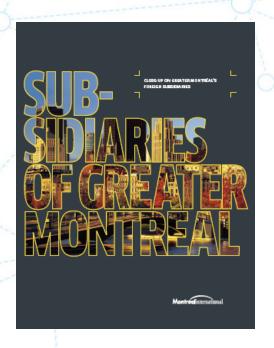


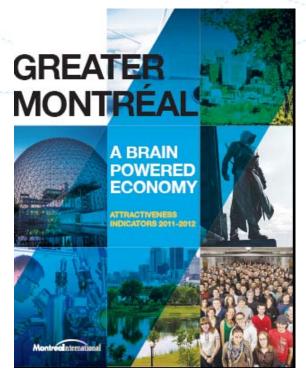


OUR MANDATES

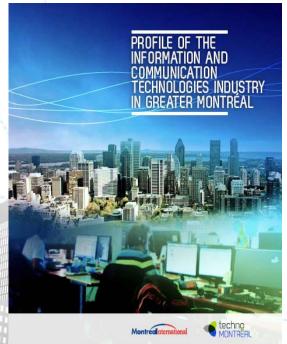
PROMOTE AND REINFORCE GREATER MONTRÉAL'S ECONOMIC ATTRACTIVENESS AND INTERNATIONAL STATUS

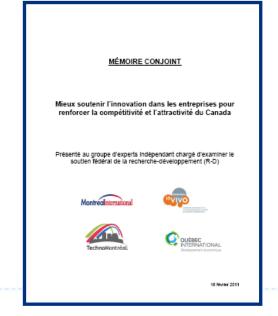
- Raise international awareness of Greater Montréal as a business place
- Organize international promotional campaigns
- Welcome foreign delegations
- Detailed information on the economic attractiveness and competitiveness of Greater Montréal













OUR MEMBERS AND PARTNERS

PUBLIC-PRIVATE PARTNERSHIP

- 100 member companies and institutions
- Government of Canada
- Government of Québec
- Montréal Metropolitan Community (82 municipalities)
- City of Montréal









THANKS

TO OUR MEMBERS



















AAA Canada - Adacel - Advantys Solutions - AECOM Tecsult - Aéro Montréal - Aéroports de Montréal (ADM) - AKKA Group North America - AkzoNobel Canada - Alliance numérique - ALSTEF Canada - Alta Precision Inc. - Amesys Canada - Assystem Canada - AXA Assistance Canada - BDO Canada LLP - Bell Canada - BNP PARIBAS (Canada) - Bombardier - BPR - Business Development Bank of Canada (BDC) - Caisse de dépôt et placement du Québec - Canadian Wireless Telecommunications Association -CEFRIO - Cellfish Media Canada - Centre de recherche informatique de Montréal (CRIM) - CGI Group -Chambre de commerce de l'Est de Montréal - Cognifistech Inc. - Concordia University - Dassault Systèmes - Degrémont Technologies - Dessau - Devencore - Dexia Crédit Local - Digital Shape Technologies - DMR - Fujitsu Canada - DynaVision RS&DE - École de technologie supérieure - École Polytechnique de Montréal - EIDOS Montréal - Electronic Arts Montréal - Envac Canada Systems -EPSILON RTO Inc. - Esterline CMC Electronics - Fasken Martineau - Fédération des caisses Desjardins du Québec - Fonds de solidarité FTQ - Funcom Canada - Gameloft - GFI Solutions Group Inc. - Groupe Dynamite - Groupe Elecnor - Groupe Hébert Crispo CA - HEC Montréal - Héroux-Devtek - Hydro-Québec - International Air Transport Association - International Medias Data Services IMDS Software - Kenniff & Racine - Kiva Design - Laboratoire Renophase Inc. - LATecis Canada - Liebherr-Aerospace Canada -Maples Finance - MapleWorks Technology - McCarthy Tétrault - McGill University - MDA - Melenny Productions Inc. - Merial Canada - Messier-Dowty - Miller Thomson Pouliot - Montréal InVivo - Montreal Port Authority (MPA) - Morpho Canada - MOTOR // flame artists - PCO Innovation Canada - Power Corporation of Canada - Premiere Executive Suites - PricewaterhouseCoopers Canada - Quebec Film and Television Council - Raymond Chabot Grant Thornton - RBC Royal Bank of Canada - Regroupement des collèges du Montréal métropolitain - REpower Systems Inc. - Rheinmetall Canada - Rio Tinto Alcan -Rope Partner Canada - Samson Bélair/ Deloitte & Touche - SAP Labs Canada, a division of SAP Canada - SAVA Transmedia - Siemens Canada - Silicomp Canada (a subsidiary of Orange Business Services) -SITQ (Sous-Traitance Industrielle Québec) - S.M. International Group Inc. - SNC-Lavalin - Société Générale - Syselog Canada - TechnoMontréal - Technoparc Montréal - Telesystem - Tourisme Montréal - Turbomeca Canada - Ubisoft - Université de Montréal - Université du Québec à Montréal - Warner Bros. Games Montreal Inc.









HEC MONTREAL





