
GTA ICT Industry Profile 2004

By

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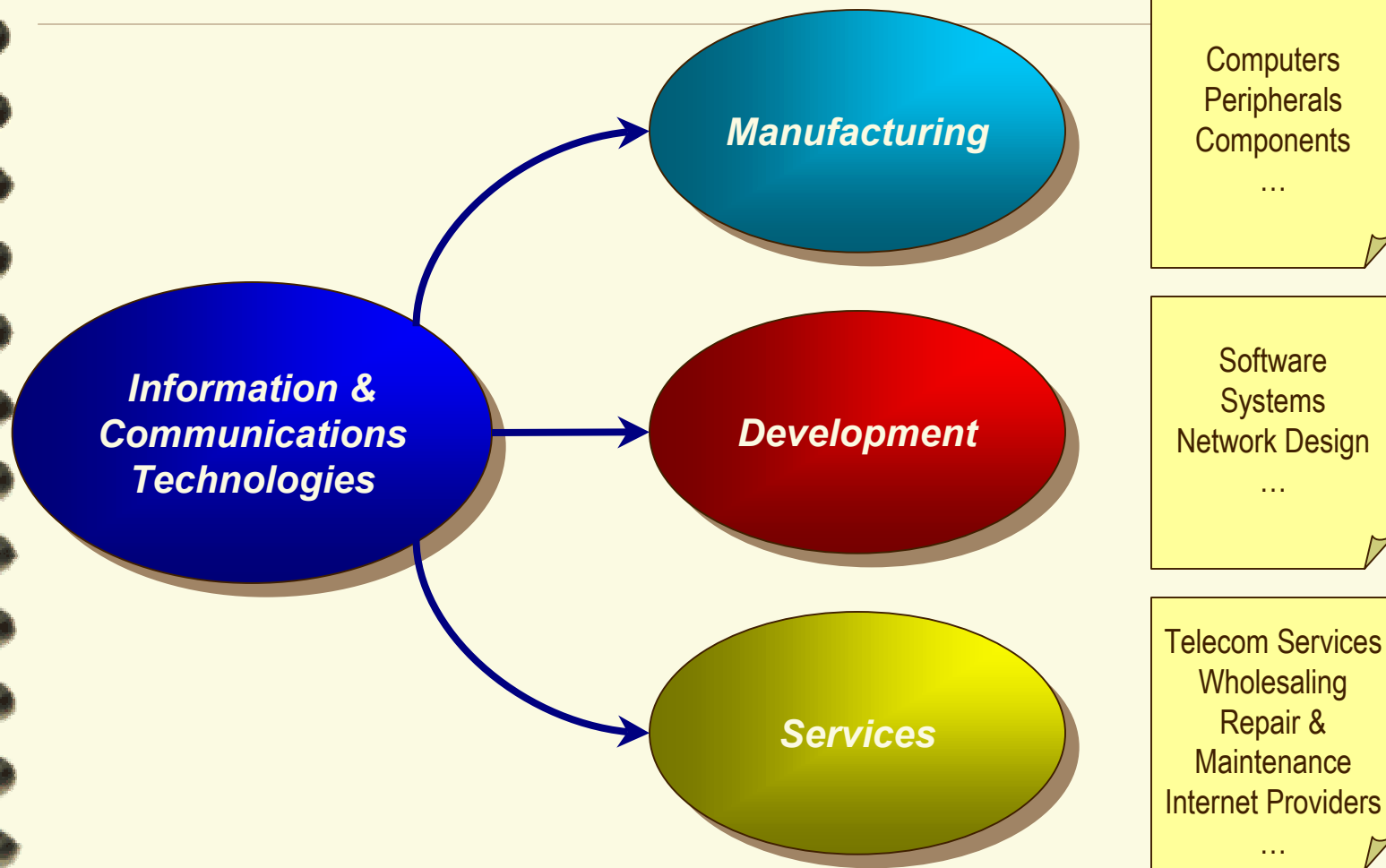
November 2004



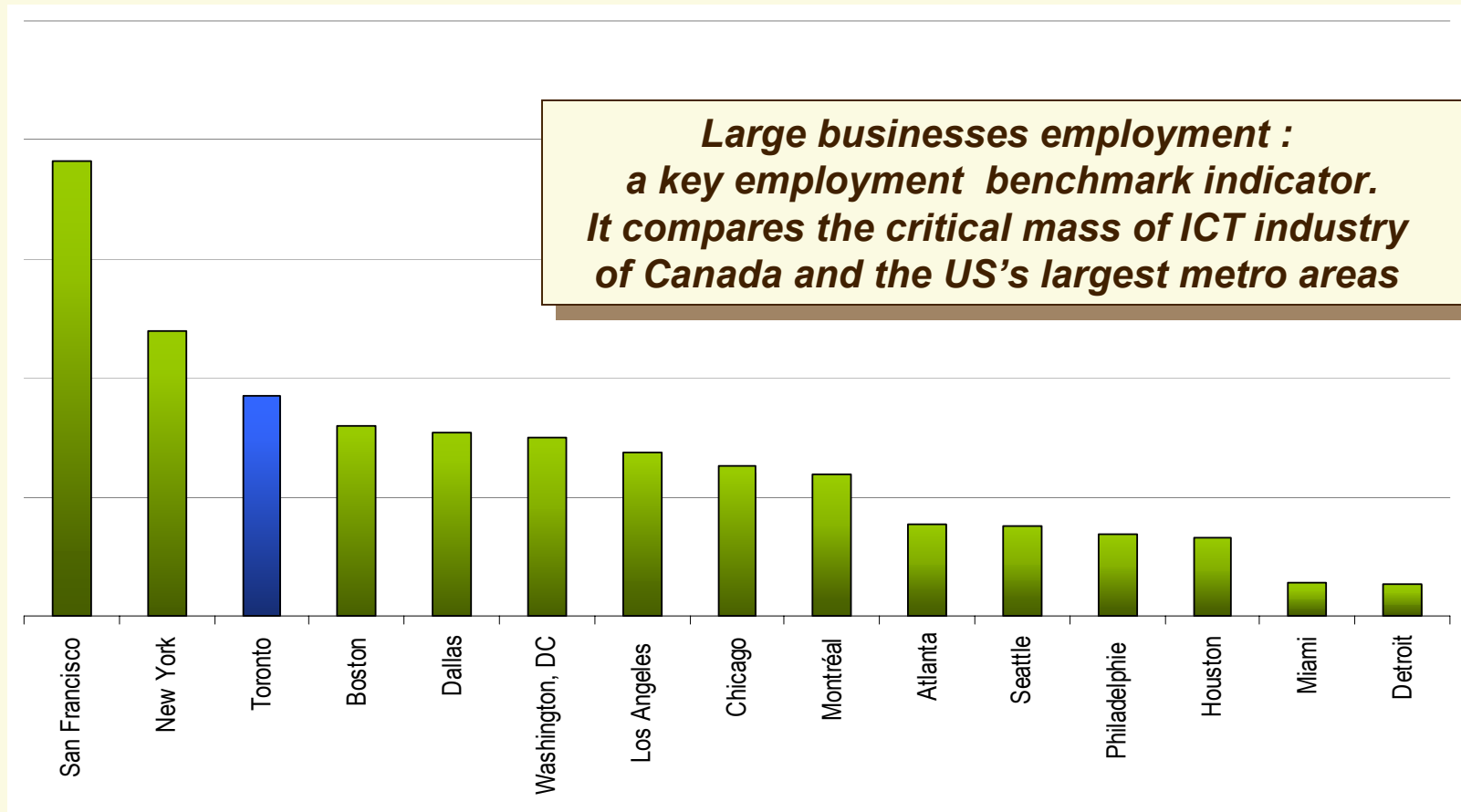
Presentation Overview

- ✓ 2004 ICT Profile
- ✓ Issues and Opportunities
- ✓ Cluster Development Strategy

ICT Industry Definition

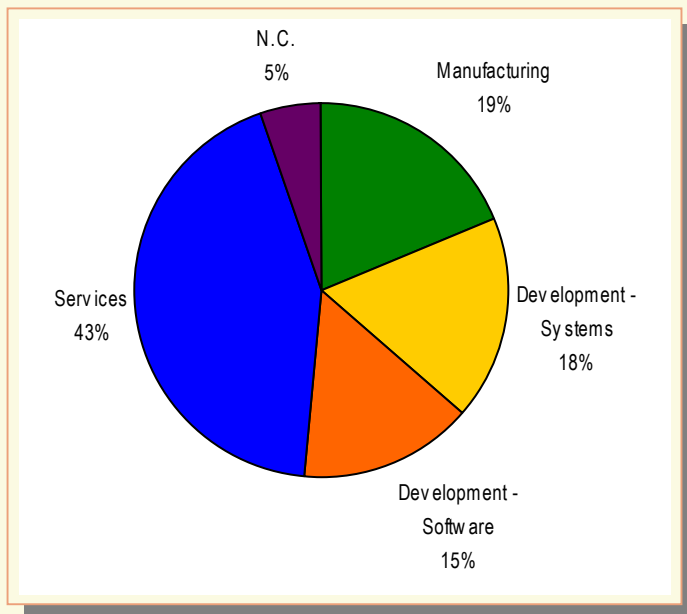


Third in North America, the GTA is in the Major Leagues



Employment Level in Major North American Metropolitan Areas, Private ICT
Facilities of 100 + employees, 2003 ; Source: E&B DATA

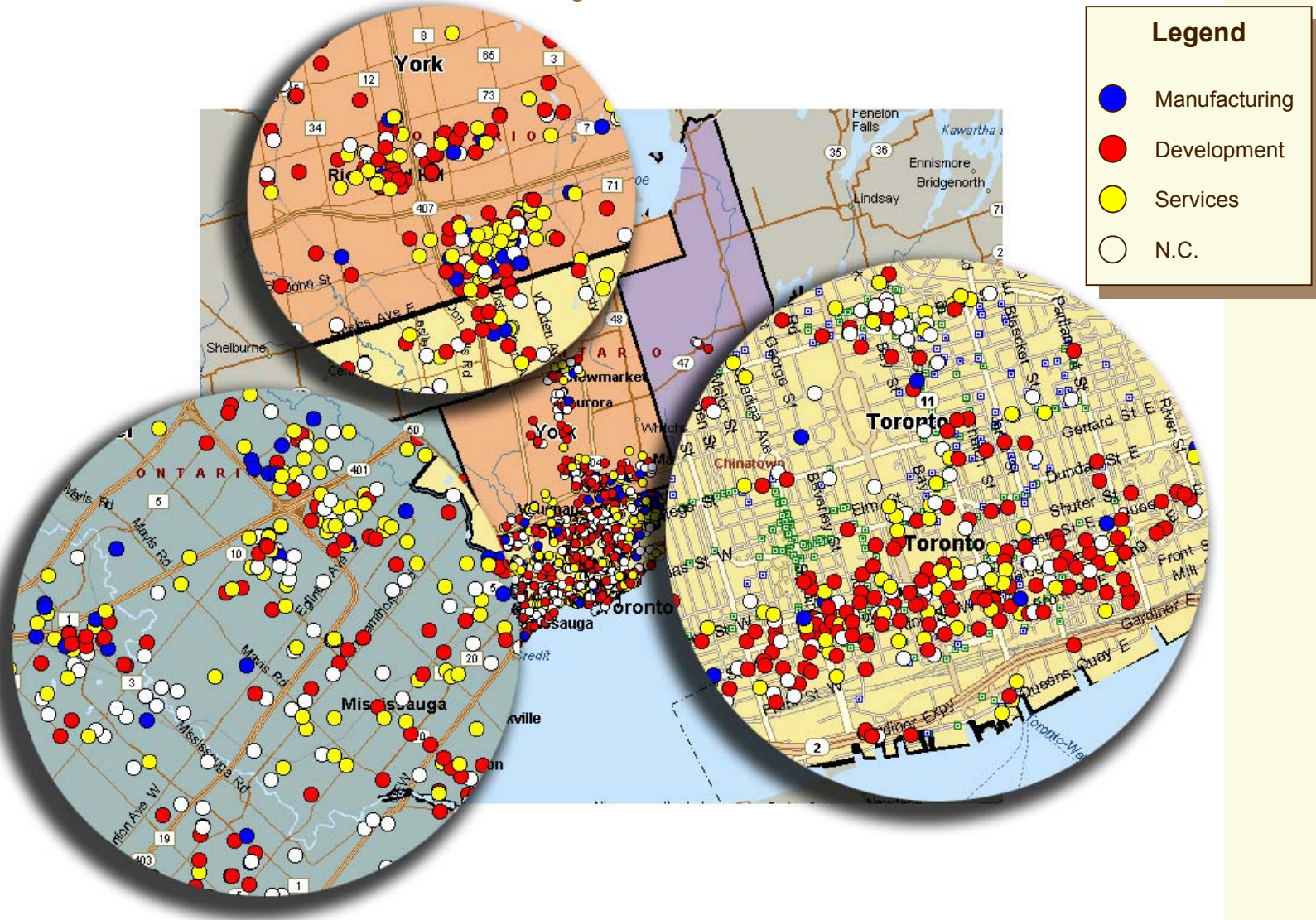
Employment Overview



GTA ICT Industry Structure: Employment in 2003

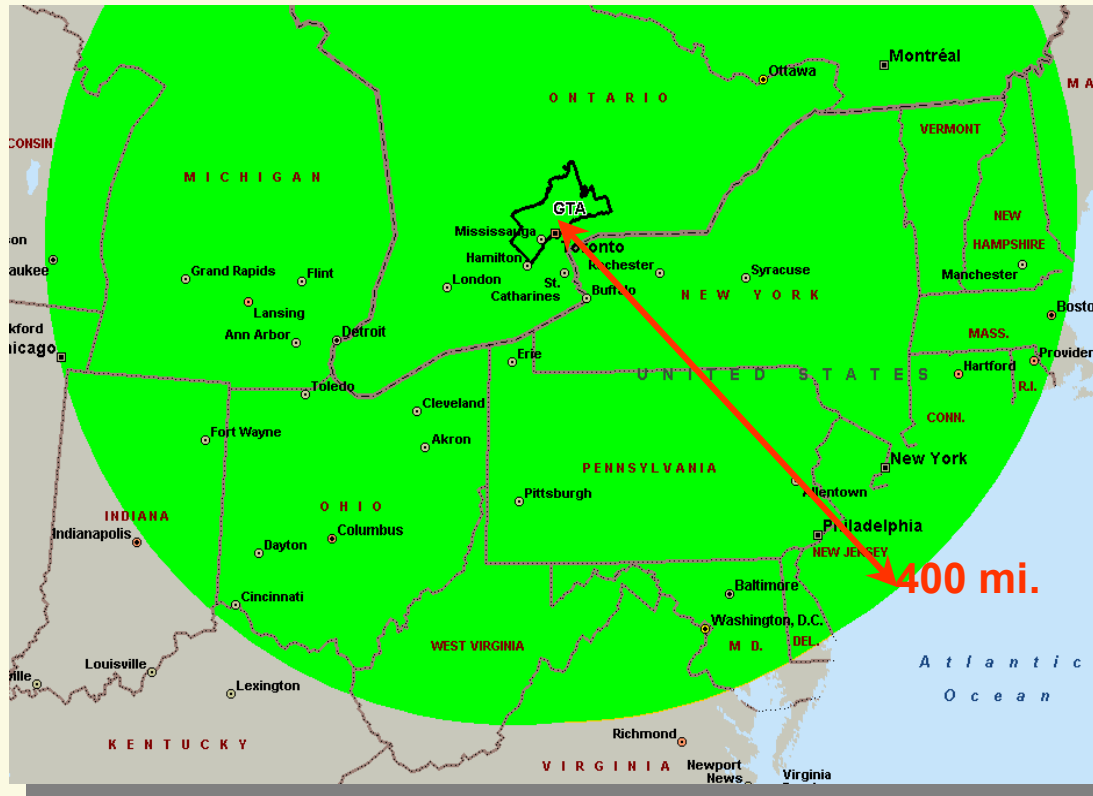
Sector	Employment		Facilities	
Manufacturing	28 000	19%	268	8%
Development - Systems	26 000	18%	697	21%
Development - Software	22 000	15%	606	18%
Services	64 000	43%	953	28%
N.C.	8 000	5%	838	25%
Total	148 000		3 362	

The ICT Industry in the GTA



Primary Location Factors: Market Access

One of the Best Access to Markets among the Top North American Metro Areas

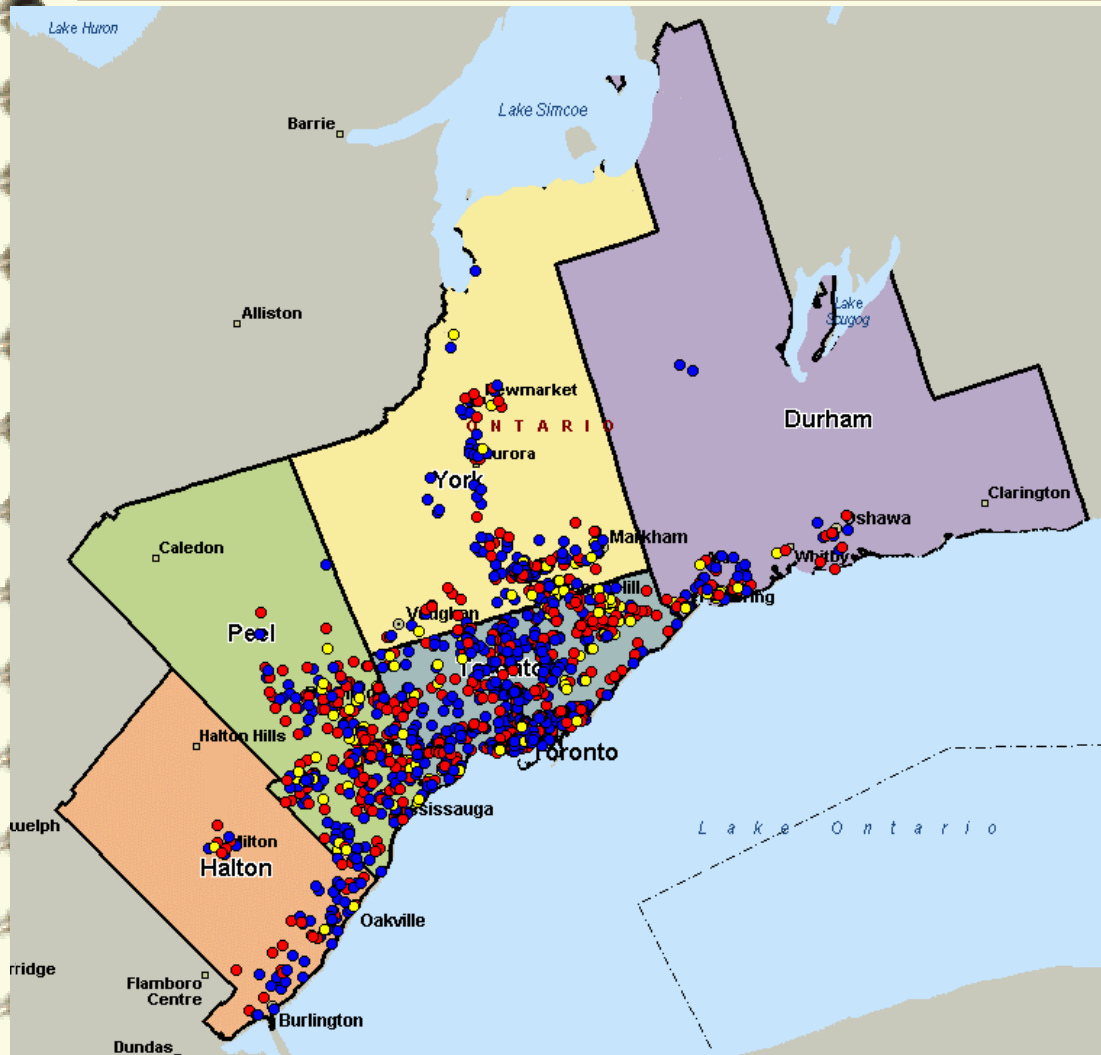


In addition, Greater Toronto Area is:

- the largest metro area in Canada
- the fastest growing metro area in Canada

Source : Conference Board (2004-2008 forecast)

Second Location Factor: Human Resources



Manufacturing:
28,000 employees

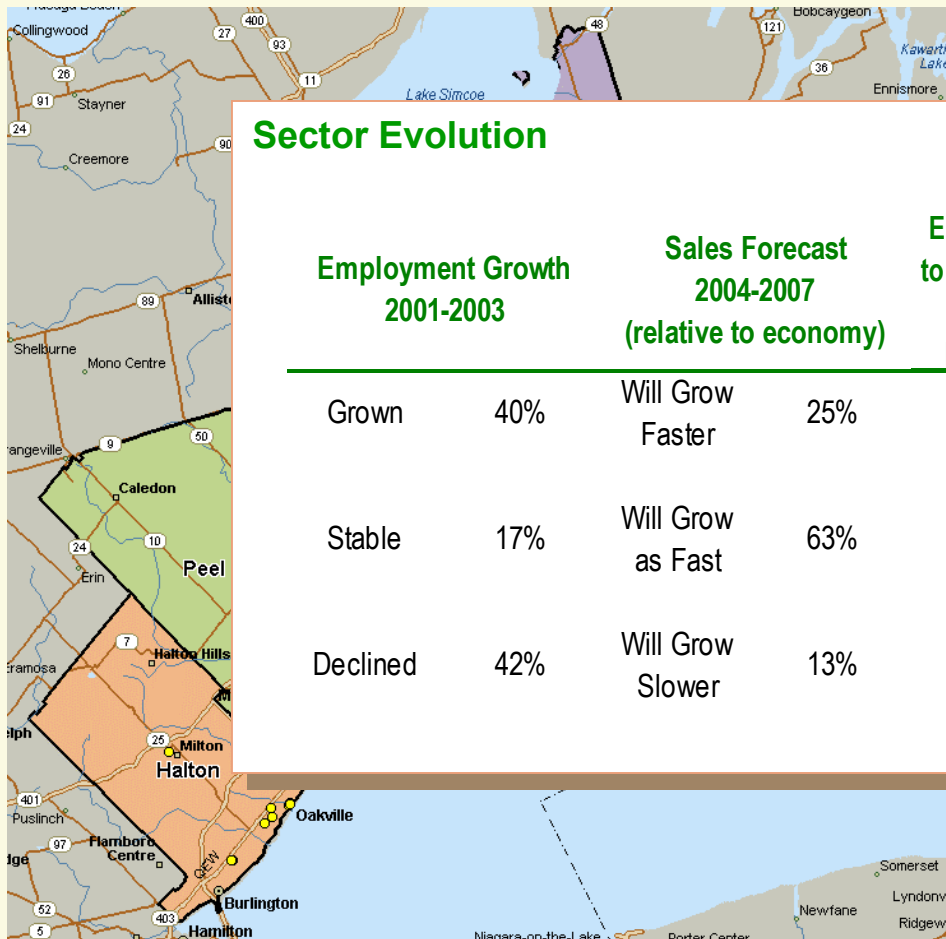
**Systems integration and
Software: 48,000 employees**

Services: 64,000 employees

**TOTAL: 148,000 jobs within
3,000 facilities +**

**PLUS 40,000 additional ICT
specialists in non-ICT
sectors**

Manufacturing on the Rise



Sector Evolution

Employment Growth 2001-2003

Grown 40%

Stable 17%

Declined 42%

Sales Forecast 2004-2007 (relative to economy)

Will Grow
Faster 25%

Will Grow
as Fast 63%

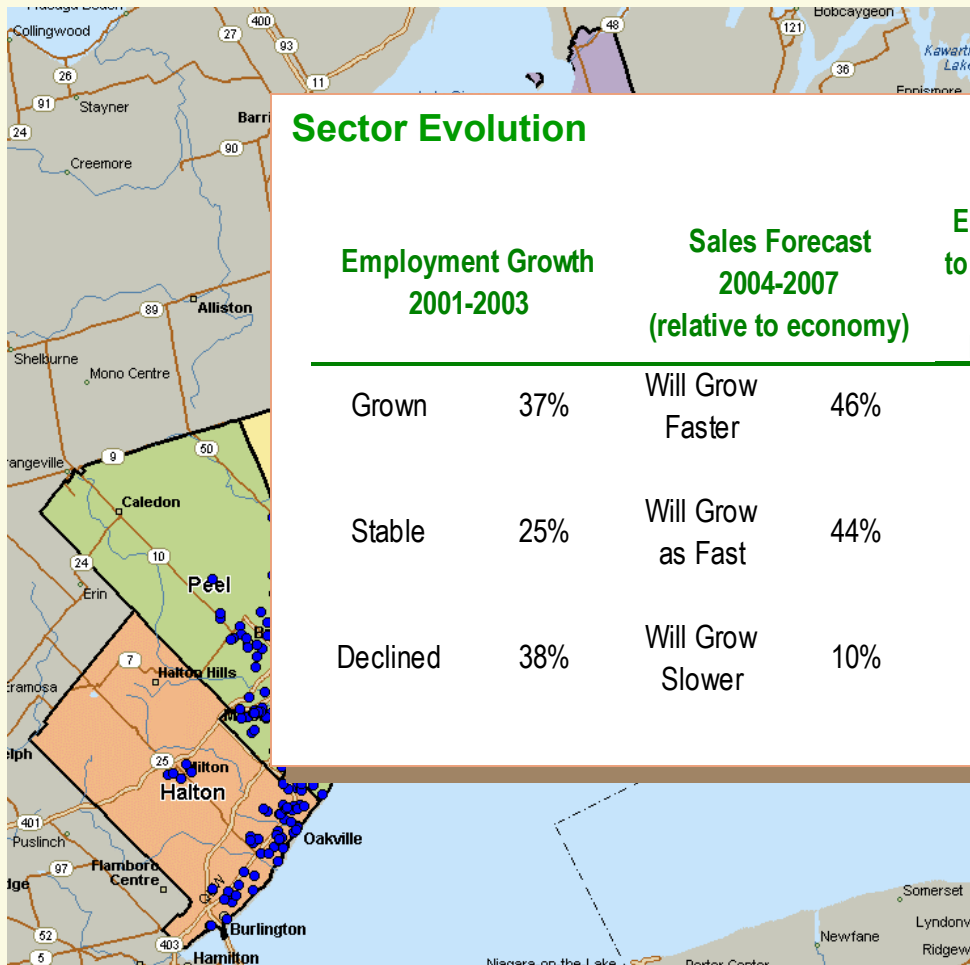
Will Grow
Slower 13%

Expecting to Invest in next 12 Months

41%

Sectors	Empl.
Manufacturing	4450
Food	3000
Logistics	1300
Electronics	960
Entertainment	860
Services Corporation	850
Technology Corporation	800
Healthcare	700
Industries (F-P Electronics)	600
Transportation	500
Real Estate	445
Technology	400
Canada	310
Suits Canada	300
Technology Canada	250
Canada	250

Systems and Software on the Rise



Sector Evolution

Employment Growth 2001-2003

Grown 37%

Stable 25%

Declined 38%

Sales Forecast 2004-2007 (relative to economy)

Will Grow
Faster 46%

Will Grow
as Fast 44%

Will Grow
Slower 10%

Expecting to Invest in next 12 Months

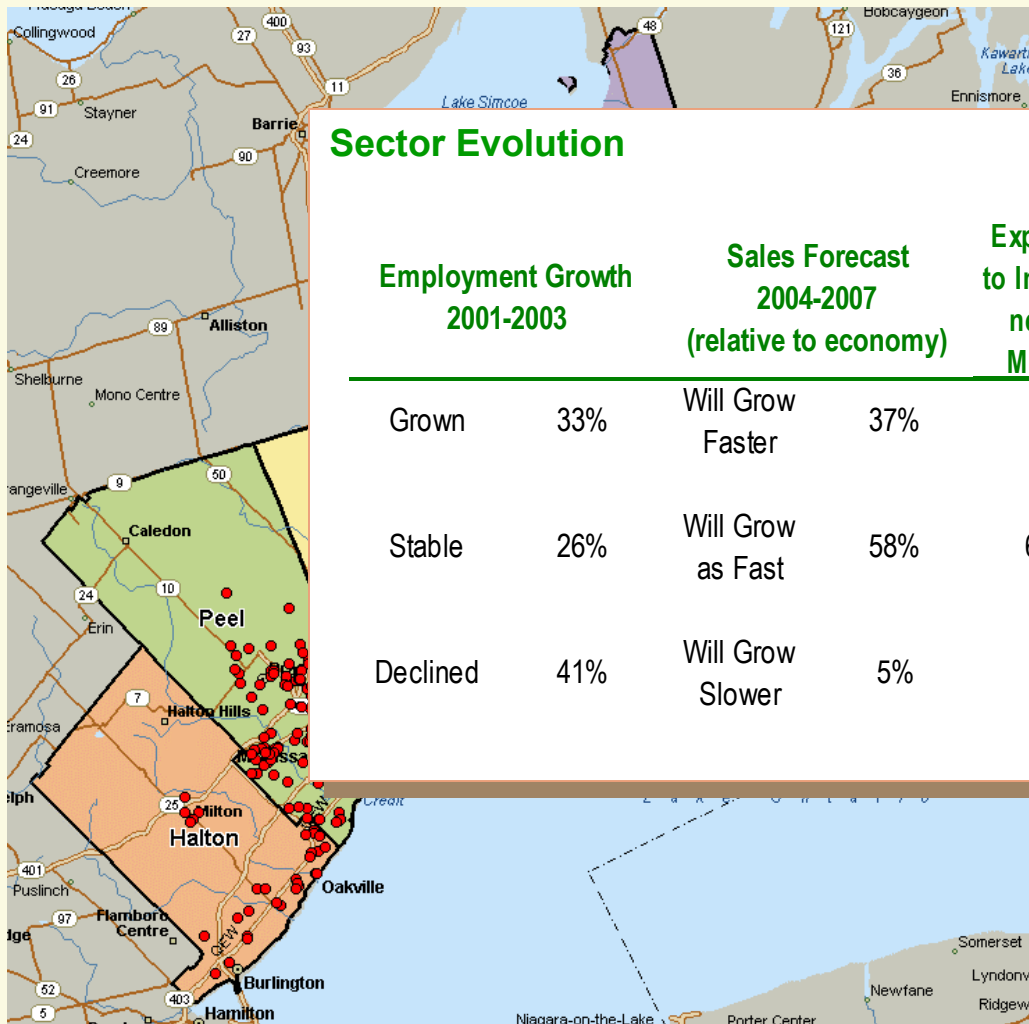
72%

Employers

Empl.

	11000
	3900
da	1000
nada	900
ons	700
	670
ta Systems Corporation	650
	600
	600
Financial Data Services	510
ss Data Services	500
	500
	400
odels Company	400
ont	350
ology Solutions	330
ystems	300
	300

Services on the Rise



Sector Evolution

Employment Growth 2001-2003

Grown	33%
Stable	26%
Declined	41%

Sales Forecast 2004-2007 (relative to economy)

Will Grow Faster	37%
Will Grow as Fast	58%
Will Grow Slower	5%

Expecting to Invest in next 12 Months

60%

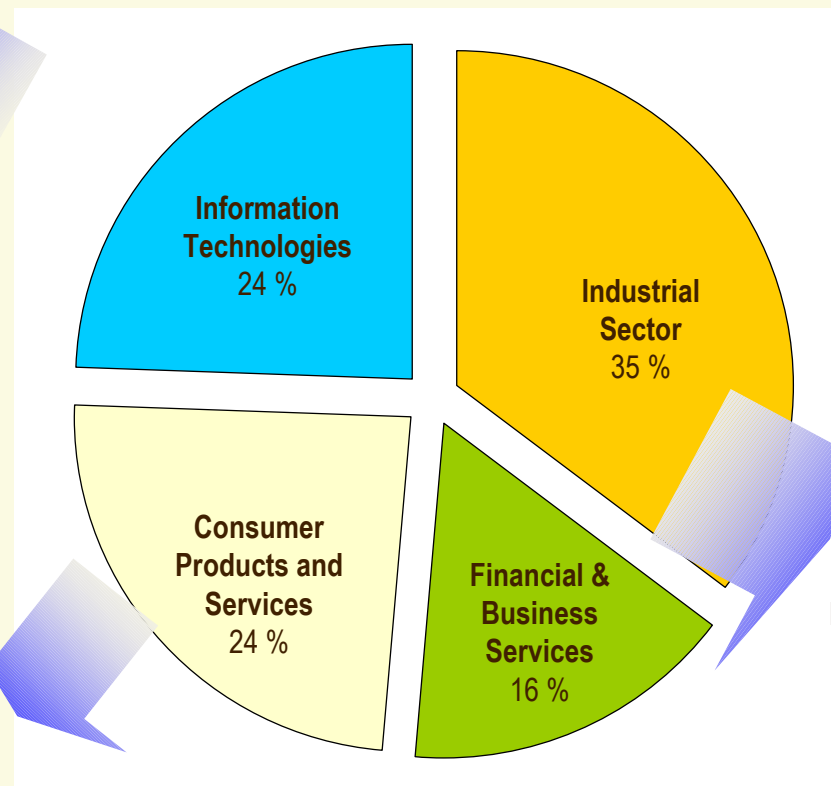
Employers	Empl.
	10483
	10000
	2350
Card Canada	2000
hal Systems	1600
da	1500
(ICT-related)	1380
es Group (ICT-rel.)	800
orporation (ICT-rel.)	800
erprises	800
anada	600
communications	500
o Canada	500
a	500
Canada	400
ada	400
Canada	375

Issues and Opportunities

- ✓ The “Toronto” Problem – The Need for One Voice
- ✓ Cross Sector Integration
 - Financial Services
 - Media
 - Bio-Medical
 - Advanced Manufacturing

Technology Diffusion : End-Markets of GTA ICT Firms

WORLD'S ICT
CLUSTER



ICT technologies, products and services have only started to disseminate in the rest of the economy

INCREASED
PRODUCTIVITY

MARKET
OPPORTUNITIES

A New Phase in the Development of the ICT Industry in the GTA

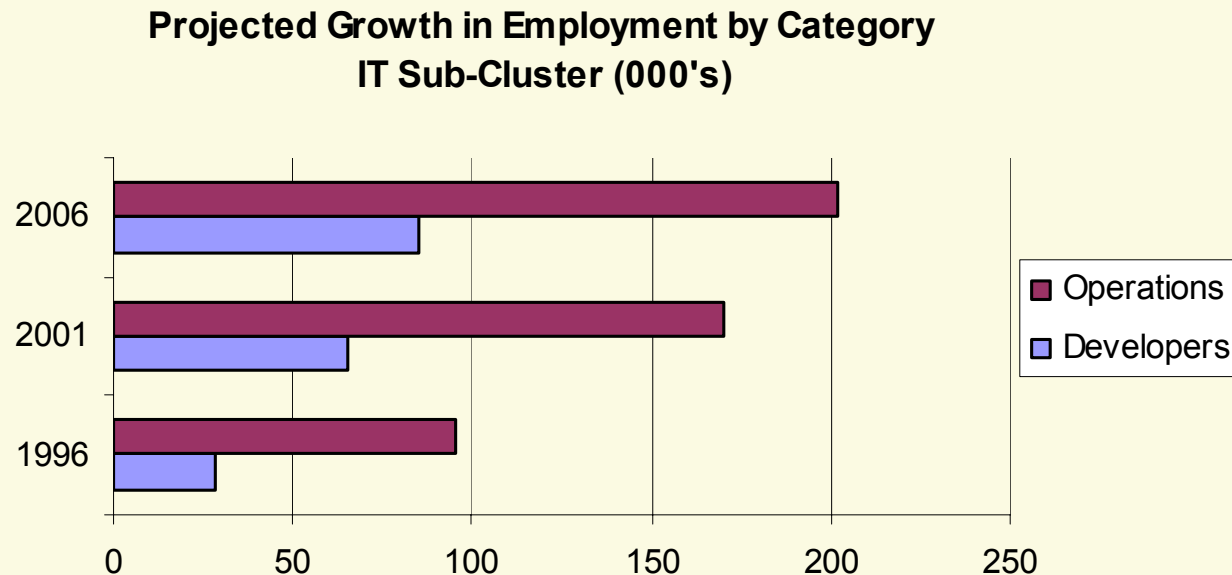
	e-Health	e-Learning	e-Finance	Wireless	Digital Media
Manufacturing					
Development					
Services					

Critical masses of expertise are appearing : they could lead the next wave of ICT growth

Issues and Opportunities

✓ Human Resource Development

- Increasing Software/Systems Developers
- Stimulating Entrepreneurship



SOURCE: PRISM ECONOMICS AND ANALYSIS, 2002

Issues and Opportunities

✓ Business Development and Retention

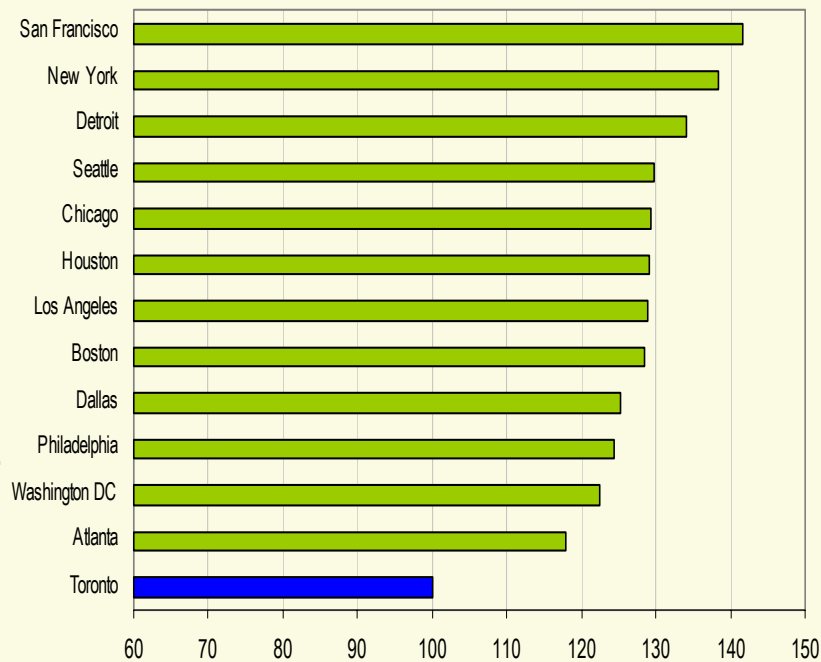
- Near Shoring v. Off Shoring
- Co-operative Marketing and Promotion
- Infrastructure Development

✓ Commercialization

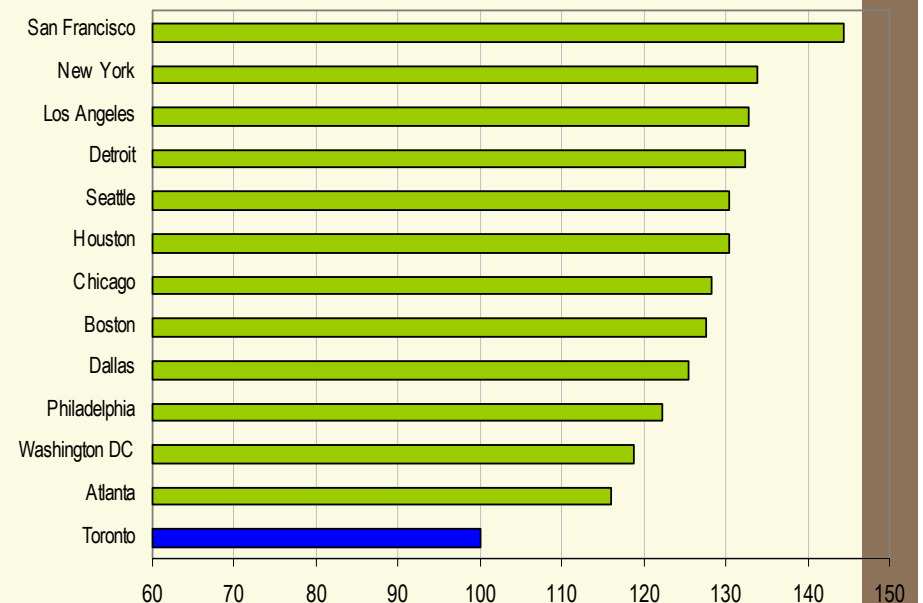
- Stimulating Research and Development
- Building Business Capabilities

GTA : Lowest Operating costs compared to the Top US Metro Areas

Total Operating Costs, Software



Total Operating Costs, ICT Manufacturing



Source : E&B DATA and KPMG – 2003.

Recent exchange rates changes still do not change GTA ranking

A decorative spiral binding on the left side of the slide, consisting of a series of black rings.

Toronto's ICT Cluster Development Strategy

Mission and Goals

- ✓ Develop and implement a strategy to advance common goals for the long-term competitiveness of the ICT industry sector and the City of Toronto.

Toronto's ICT Cluster Development Strategy

Objectives

- ✓ Increase industry collaboration
- ✓ Increase profile of the cluster
- ✓ Increase industry competitiveness



Toronto's ICT Cluster Development Strategy

Next Steps

- ✓ Identify industry issues & opportunities
- ✓ Develop a vision & targets
- ✓ Strategy development
- ✓ Industry consultation